



James E. Fairobent  
Director  
Office of Emergency Management  
May 4, 2004



# Status of the Emergency Management System

Good news:

- Progress on Headquarters Continuity of Operations Planning
- Significant progress on Headquarters Occupant Emergency Program



# Status of the Emergency Management System

Not-so-good news:

- Continuing generic weaknesses in—
  - Hazards & consequence assessments
  - Event recognition & classification
  - Protective actions
  - Emergency public information
- Lack of field continuity planning



# Status of the Emergency Management System

## Bad news:

- Ineffective Federal and contractor management oversight, assessment processes, lessons-learned programs, corrective action processes, and follow-up efforts
- Not assuring adherence to requirements and expectations, identification and resolution of significant weaknesses, and continuous improvement



# Fixes? Improvements?

- Proposed changes to DOE O 151.1B to:
  - Require Federal approval of hazards assessments
  - Improve direction (and guidance) on screening thresholds for hazardous materials
  - Add direction on identification of corrective actions, validation, and implementation schedules
  - Add direction on utilizing lessons learned programs and more effective information-sharing
  - Completely revise the Contractor Requirements Document
- Schedule—in REVCOM this month



# What About ...?

- Improving Federal & contractor oversight
  - Need line management attention & resources
  - Formalize and more effectively utilize existing tools such as assessments & performance tests
  - Link program & exercise evaluations
  - Provide status reports to senior managers
  - Document, document, document
  - Take advantage of assistance opportunities and lessons learned



# Wrap-Up

- Slow improvement of programs overall
- Sustainability and maintenance issues
- Resource support via line management
- Continued OA evaluations
- Renewed IG interest
- Technical assistance opportunities