

A Risk & Vulnerability Assessment Methodology for Food Systems

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Preview

- Context & background
- Systemic risk/vulnerability assessment methodology
- Model results

Background

- Risk

- Feasible, detrimental outcome of an activity or action

- Characterized by:

- **Severity**: magnitude of possible adverse consequences
- **Probability**: likelihood of occurrence of consequence

Background

- Food System
 - Inputs, outputs, and processes occurring along the production-to-consumption continuum of one or more foods

Background

- DHS identified food protection & defense among its top priorities
 - Continuing threat of intentional contamination
 - Recent, high-profile foodborne disease outbreaks
 - *Salmonella typhimurium* & peanut butter
 - Melamine & milk

Background

- Risk assessments
 - Many are qualitative
 - Common for single location / facility
 - Difficult on dynamic / highly integrated systems
 - No consensus on best methodology
 - Paucity of system-level research

Purpose

- Develop a methodology to assess risk / vulnerability on a food system
- Pilot project
 - MN fluid milk system

Methodology

- 2 Main Steps
 - **Step 1.** Characterize the MN fluid milk system
 - 3 Phases
 - **Step 2.** Create model / conduct risk assessment
 - 3 Phases

Step 1. Phase 1. System Characterization

■ Main Activities

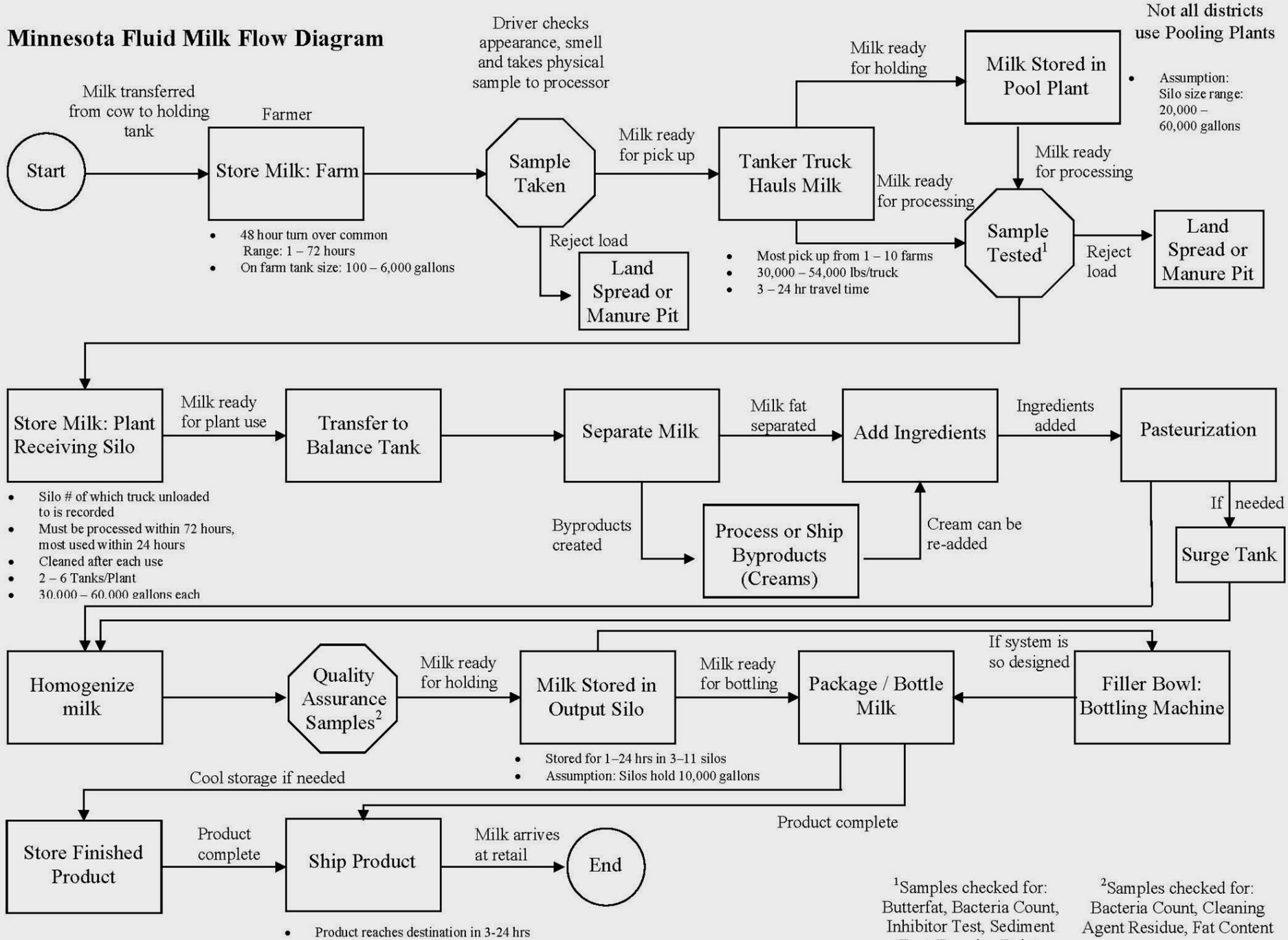
- Identify system inputs and outputs
- Identify system processes
- Quantify / estimate system variabilities & uncertainties

Step 1. Phase 1. System Characterization

■ System Diagram

- Collate and synthesize all information
 - Trace commodity flow
 - Can include specs
 - Capacities
 - Rates
 - Regulations

Minnesota Fluid Milk Flow Diagram



Step 1. Phase 2. Parameter Identification

- Model parameter identification / specification
 - 2 categories
 - System characterization parameters / Parameter archetypes
 - Modular parameters

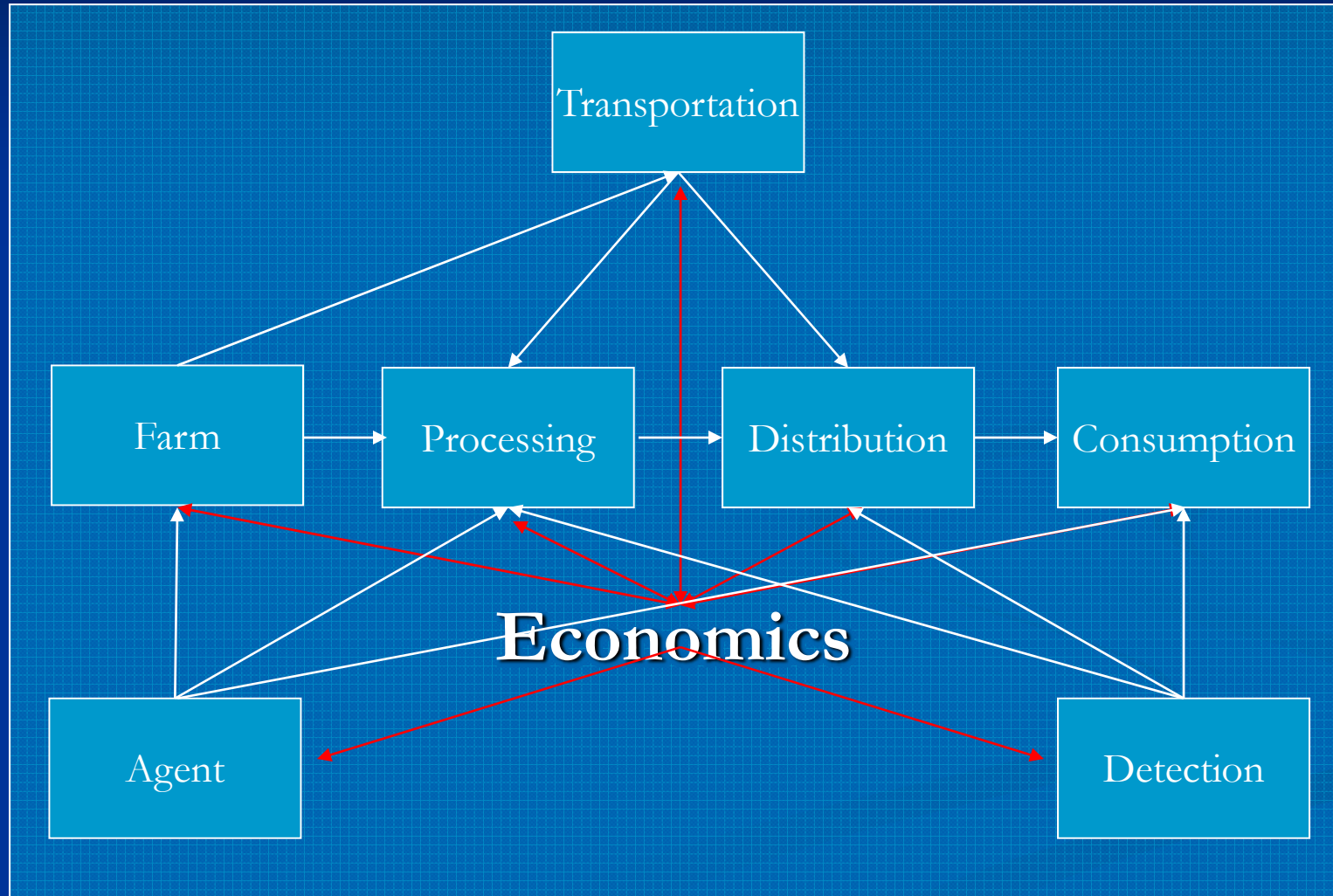
Step 1. Phase 2. Parameter Identification

- System characterization parameters
 - Based on system characterization diagram / data
 - Key system nodes
 - Parameter Archetypes
 - Essential
 - Broadly-aggregated categories
 - Included in majority food systems

Step 1. Phase 2. Parameter Identification

- Farm / production site
- Transportation
- Processing
- Distribution
- Consumption
- Agent characteristics
- Event detection

Systemic Relationships among Archetypes



Step 1. Phase 2. Parameter Identification

■ Modular Parameters

■ Threat module

- Probability of attack

■ Vulnerability module

- Probability of success given an attack
- Detection and/or destruction of contaminants
- Can utilize expert solicitation

Step 1. Phase 2. Parameter Identification

■ Modular Parameters

■ Consequence module

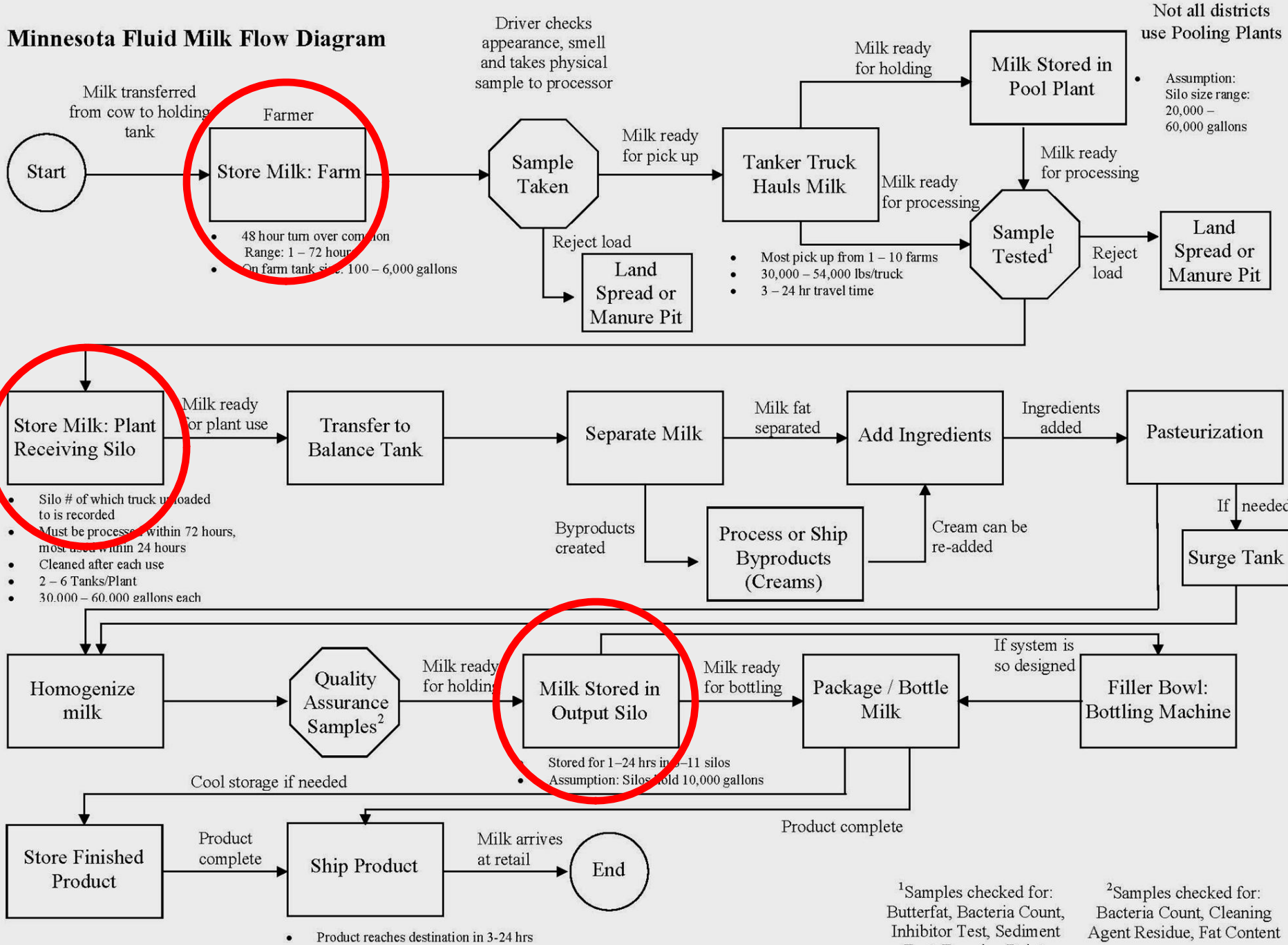
■ Estimation of social and economic effects

- Population susceptibility to contaminant
- Recall logistics
- Product loss

Step 1. Phase 3. Scenario Development

- Select agent / contaminant
 - Botulinum toxin
- Select location of contamination
- Assumptions
 - Can be directly tied to threat and vulnerability analyses
 - Can utilize expert solicitation

Minnesota Fluid Milk Flow Diagram



Step 2. Model Creation / Risk Assessment

■ 3 Phases

■ Deterministic

- Ideal for use in well characterized and controlled systems

■ Probabilistic

- Incorporates variability and uncertainty in systems

■ Simulation

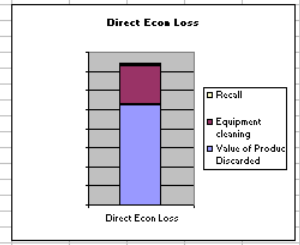
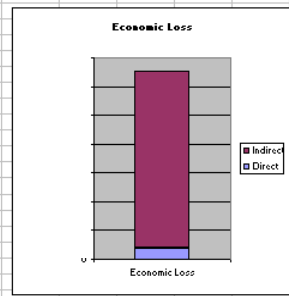
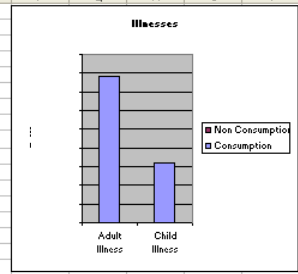
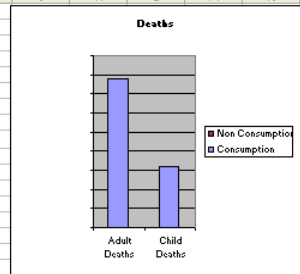
- Multiple model runs

Step 2. Phase 1. Model Creation / Risk Assessment

■ Deterministic Phase

- Ideal for well characterized and controlled systems
- Farm-to-table system-based milk flow patterns
- Contamination concentration followed through system to consumer
- Intentional contamination modeled at different locations / times

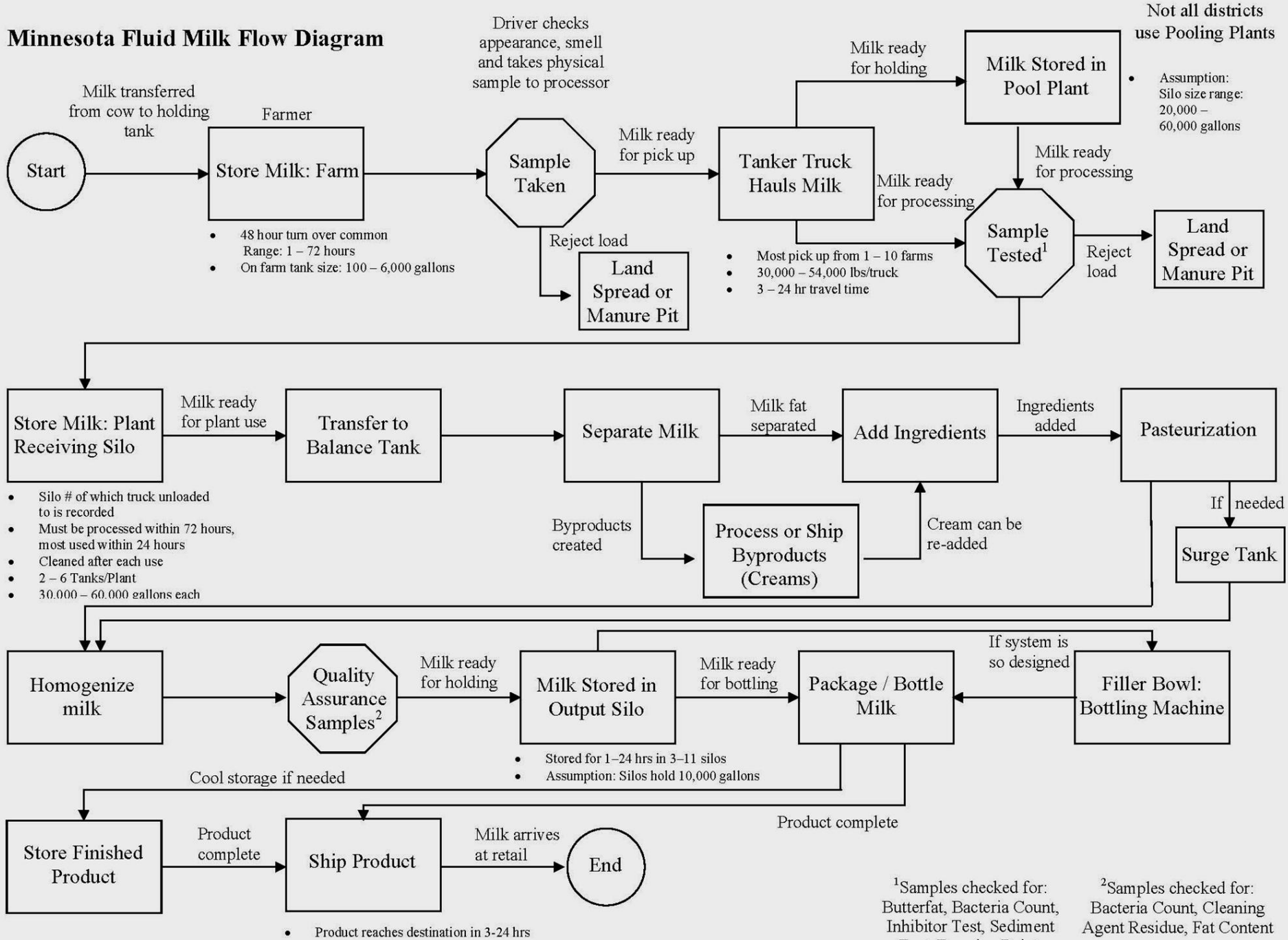
1	Plant Size							
2	Small (Throughput 60000 GPD)	<input type="checkbox"/>						
3	Medium (Throughput 100000 GPD)	<input type="checkbox"/>						
4	Large (Throughput 200000)	<input type="checkbox"/>						
5	Attack Scenario							
6	Farm Tank	<input type="checkbox"/>						
7	Tanker Truck	<input type="checkbox"/>						
8	Pool Plant	<input type="checkbox"/>						
9	Plant Silo	<input type="checkbox"/>						
10	Ingredients	<input type="checkbox"/>						
11	Output Silo	<input type="checkbox"/>						
12	Amount Added		202 gms		0			1000
13	Time of Addition		40 Hours		0			720
14	Contaminant Characteristics							
15	Reduction by Pasteurizer		21		0			100
16	LD50 Adults		2 ug		0			10
17	LD50 Children		1 ug		0			10
18	Batch division							
19	% to Gallons		50					
20	% to W2		20					
21	% to W4		10					
22	% to W8		10					
23	% to W16		10					
24	Transportation							
25	Dispatch Frequency hours		20					
26	Average time of batch to reach retail points hours		10					
27	Consumption Patterns							
28		G	1/2G	1/4G	1/8G	1/16G		
29	# adults consuming		2	2	2	1	1	
30	# children consuming		4	3	2	1	0	
31	adult consumption rate GPH		0.05	0.03	0.02	0.02	0.01	
32	child consumption rate GPH		0.03	0.02	0.01	0.01	0.001	
33	Time to contract disease after consumption of LD50		10		Hours			
34	Correction factor to adjust for continuous consumption		10		Hours			
35	Time for isolation		5		Hours			
36	Time for Government reaction		10		Hours			
37	Consequence Data							
38	Illness as % of deaths		1%					
39	# of days for which Production is stopped		10					
40	# Adults at risk of health effects due to non consumption		20000					
41	% of Adults @risk affected by stoppage# of days of production		0.100%					
42	# Children at risk of health effects due to non consumption		20000					
43	% of Children @risk affected by stoppage# days of production		0.200%					
44	Reduction in daily demand for milk consumption		20%					
45	# days of reduced demand		120					
46	\$ value of in process milk		1		DPG			
47	\$ value of finished product at plant/transport		2		DPG			
48	\$ value of finished product at retail/consumption		3		DPG			
49	\$ value of raw milk		0.5		DPG			
50	Equipment cleaning costs		100000		\$			
51	Daily business loss by complete production halt		600000		\$			
52	Logistics cost for material at retail		1		DPG			
53	Increase in recall costs for material at consumption		10%					



Step 2. Phase 1. Model Creation / Risk Assessment

- Key points / nodes are linked
 - Inter-worksheet connections
 - Different worksheet for each node
 - All calculations linked
 - Intra-worksheet parameters
 - Inputs, outputs, volumes, cleaning cycles, etc.
- Morbidity, mortality, and economic outputs
- Identifies candidate model parameters for probabilistic phase

Minnesota Fluid Milk Flow Diagram



Step 2. Phase 2. Model Creation / Risk Assessment

- Probabilistic Phase
 - Identifies / assesses risks in complex **systems** to improve safety and performance

Step 2. Phase 2. Model Creation / Risk Assessment

■ Probabilistic Phase

- Based on system characterization & deterministic model phases
- Use distributions instead of point estimates for values that are
 - Not well characterized
 - Inherently variable
 - Important degree of uncertainty

Iterations: 500 Simulations: 1

B36 =RiskBetaGeneral(2, 1.5, 10, 24)

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P	Q	R	S	T	U	V
1	Plant Size																					
2	Small (Throughput 60000 GPD)	<input type="checkbox"/>																				
3	Medium (Throughput 100000 GPD)	<input type="checkbox"/>																				
4	Large (Throughput 200000 GPD)	<input checked="" type="checkbox"/>																				
5	Attack Scenario																					
6	Farm Tank	<input type="checkbox"/>																				
7	Tanker Truck	<input type="checkbox"/>																				
8	Pool Plant	<input type="checkbox"/>																				
9	Plant Silo	<input type="checkbox"/>																				
10	Ingredients	<input type="checkbox"/>																				
11	Output Silo	<input type="checkbox"/>																				
12	Amount Added		3	Grams	0																	
13	Time of Addition		5	Hours	0																	
14	Contaminant Characteristics																					
15	Log Reduction at Pasteurizer		3		0																	
16	LD 50 Adults		3.356975	Microgram	0																	
17	LD 50 Children		8.037948	Microgram	0																	
18	Batch division																					
19	% to Gallons		48.74366		0																	
20	% to I/2		20		0																	
21	% to I/4		10		0																	
22	% to I/8		10		0																	
23	% to I/16		11.25634		0																	
24	Transportation																					
25	Dispatch Frequency		20	Hours	0																	
26	Average time of batch to reach retail points		15.94	Hours	0																	
27	Consumption Patterns																					
28			G	I/2G	I/4G	I/8G	I/16G															
29	# adults consuming		2.780285	2	2	1	1															
30	# children consuming		3.894418	3	2	1	0															
31	adult consumption rate GPH		0.05	0.03	0.02	0.02	0.01															
32	child consumption rate GPH		0.03	0.02	0.01	0.01	0.001															
33	Time to contract disease after consumption of LD50		17.18951	Hours	0																	
34	Correction factor to adjust for continuous consumption		11.79444	Hours	0																	
35	Time for isolation		5	Hours	0																	
36	Time for Government reaction		12.07333	Hours	0																	
37	Consequence Data																					
38	# as % of # of deaths		0		0																	
39	# of days for which Production is stopped		18.32913		0																	
40	# Adults at risk of health effects due to non consumption		20000		0																	
41	% of Adults @risk affected by stoppage# of days of prod.		0.100		0																	
42	# Children at risk of health effects due to non consumption		20000		0																	
43	% of Children@risk affected by stoppage# of days of prod.		0.100		0																	
44	Reduction in daily demand for milk consumption		20		0																	
45	# days of reduced demand		263.5126		0																	
46	\$ value of in process milk		1	\$/Gallon	0																	
47	\$ value of finished product at plant/transport		2	\$/Gallon	0																	
48	\$ value of finished product at retail/consumption		3.5	\$/Gallon	0																	

@RISK - Define Distribution: B36

Name: Time for Government reaction / G

Cell: =RiskBetaGeneral(2, 1.5, 10, 24)

Formula: =RiskBetaGeneral(2, 1.5, 10, 24)

Function: BetaGeneral(2, 1.5, 10, 24)

Parameters: Standard

o1: 2

o2: 1.5

Min: 10

Max: 24

Time for Government reaction / G

12.36 90.0% 22.94

5.0% 90.0% 5.0%

OK Cancel

Value of Product

Production Loss

Data Control / Data 2 / Farm Tank / Tanker Truck / Pool Plant / Plant Silo / Balance Tank / Separator / Ingredients

Step 2. Phase 3. Model Creation / Risk Assessment

■ Simulation Phase

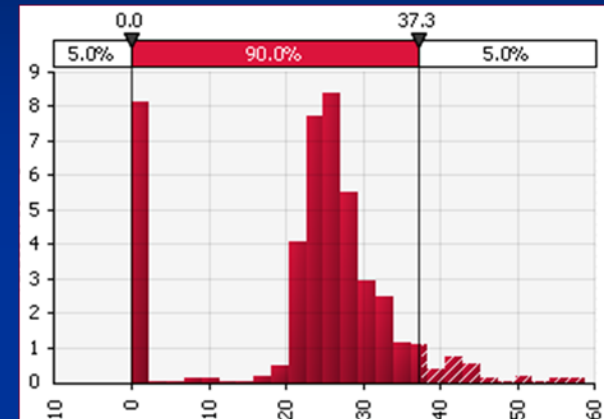
■ Monte Carlo methodology

- Using distributions generated in previous phase
- Randomly selects inputs from distribution
- Perform deterministic step
- Repeat
- Aggregate results of individual computations into final result

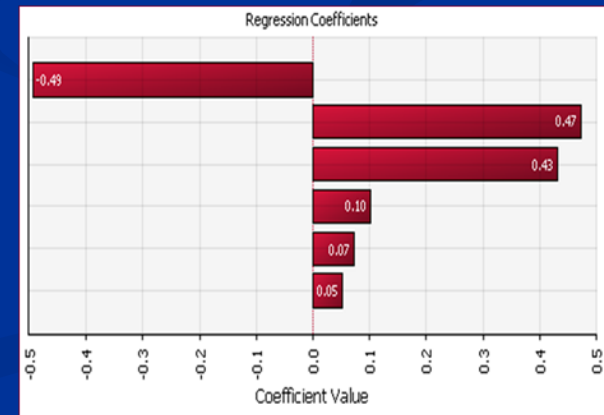
Model Results

■ Probability distribution of main outputs

- Morbidity
- Mortality
- Economic costs



■ Sensitivity analyses



Application of Results

- Results identify system node(s) that contributes most to risk/vulnerability
 - Insert mitigation strategies
 - Rerun model
 - Assess morbidity/mortality estimates
 - If estimates are reduced, proceed to next system node
 - Repeat as necessary
 - End result = systemic risk/vulnerability reduction

Challenges

- Data
- Industry access & cooperation
- Model assumptions

Summary

- Reducing systemic risk/vulnerability requires a systemic approach
- Different system attributes/nodes require different assessment methodologies
- Assess risk/vulnerability on a food **system**
 - System characterization
 - Model creation / Risk assessment

Questions?